

Rotherham Urgent and Emergency Care Group

Contact Details:			
Performance Section			
Chair	Ian Atkinson	Deputy Chair:	Sally Kilgariff
Title	Deputy Place Director – SY ICB (Rotherham)	Title	Chief Operating Officer – TRFT
Transformation Section			
Joint Chair	Michael Wright	Joint Chair	Ian Spicer
Title	Deputy Chief Executive – TRFT	Title	Strategic Director, Adult Care, Housing and Public Health – RMBC

Co-ordinator	Lydia George – Strategy & Delivery Lead NHS SY ICB (Rotherham)	Lydia.george@nhs.net
Contact for Transformation Section	Steph Watts - Programme Manager, Adult Urgent and Community Programme RMBC/TRFT	steph.watt@nhs.net

Purpose:
<p>The Rotherham Urgent and Emergency Care Group (UEC Group) will cover the remit of the former A&E Delivery Board and the Urgent and Community Transformation group, its purpose is twofold;</p> <ol style="list-style-type: none"> 1. to provide assurance on the delivery of urgent and emergency care services in Rotherham; and 2. to oversee transformational improvements to Rotherham’s urgent and community care services. <p>The Rotherham UEC Group will be the forum where all partners across the health and social care system come together to undertake the regular planning and transformation of urgent, emergency and community care service delivery. It will work across boundaries to improve patient experience and clinical outcomes, by establishing partnerships and better working relationships across the health and social care community.</p> <p>It will develop and deliver high quality care for the urgent and emergency care pathway, within NHS standards, best evidence and national guidance, and identify and agree priorities and milestones aligned to national, regional and local requirements.</p> <p>It will agree the strategic priorities for urgent and community care services with a focus on collaboration and integration of pathways supporting people to sustain independence in their own home and monitor the progress of key milestones in the achievement of these priorities to ensure successful delivery of our transformational workstreams.</p> <p>The Objectives of the Rotherham UEC Group will be to:</p> <ul style="list-style-type: none"> • Ensure effective communication of the strategic objectives within and across organisations in Rotherham place and at SY ICB level. • Harness innovation and technology so that people in Rotherham have access to the right advice, care or support. • Provide equitable and integrated services for patients and residents with physical health, mental health and social care needs and ensure tackling health inequalities remains a focus. • Realise cost saving opportunities through system redesign to meet the Rotherham wide efficiency challenge, ensuring no adverse impact in regard to patient safety and experience. • Develop plans for winter resilience and ensure effective system wide surge and escalation processes exist and agree deployment of any winter monies. • Resolve clinical, managerial and organisational issues which impact on the delivery of services and make decisions to both recover performance and ensure continuous improvement • Ensure better services and the best outcomes for patients is at the heart of delivery and service improvement • Provide scrutiny and assurance, to mitigate and escalate risks and issues and make recommendations to the Rotherham Place Board and the SY ICB UEC Alliance Board. • Understand and monitor pressures placed on urgent, emergency and community care, and achieve resilience and efficiency through coordination, consistency and economies of scale.

Principles

The principles the Rotherham UEC Group adhere to are:

- All work is aligned with the principles of the Health and Wellbeing Strategy.
- Any change should be able to deliver the required level of system wide efficiencies without inappropriately transferring costs or compromising the financial viability of partner organisations.
- Access to and the capacity of services or processes of care that are of limited patient benefit or clinical value or failing services will be removed from the system.
- Reduce duplication and variation.
- Not to allow 'organisational sovereignty' to override that which is in the best interest of our citizens.
- To ensure that change is delivered by improving system wide working and collaboration amongst key partner agencies.
- Responsibilities firstly lies with; individual organisations, followed by Place and then System.
- To ensure consistent and effective stakeholder, patient and public engagement informs our service redesign.
- Celebrate success together and stand together when things don't go well.
- Members should participate constructively in discussion, review proposals and related evidence carefully, and bring their professional expertise.
- Respect confidentiality requirements.
- Acknowledge the independencies with other workstreams
- Decisions can and should be made as close to the patient as possible, whilst at the same time we can also make decisions collectively for the benefit of our population.
- Recognise that there is difference at Place – but that objectives and outcomes remain consistent.

Final funding decisions will need to be made by relevant statutory bodies, the role of the Rotherham **UEC Group** is to build consensus across members and stakeholders and offer advice.

Rotherham UEC Group members should seek to hold each other to account for actions resulting from internal review, with member organisations sharing intelligence and pooling resources where possible, to improve system delivery against agreed key performance indicators. These arrangements do not supersede accountabilities between organisations and their respective regulators.

Chair:

Performance Section:

- Deputy Place Director, NHS SYICB (Rotherham) - Chair
- Chief Operating Officer, TRFT – Deputy Chair

Transformation Section:

- Deputy Chief Executive, TRFT – Joint Chair
- Strategic Director, Adult Care, Housing and Public Health, RMBC – Joint Chair

Accountability and Governance

The chair of the meeting will be accountable to the Place Board, via the Place Delivery Team for delivery on the responsibilities set out in the terms of reference. The Rotherham UEC Group will also report into the SY ICB UEC Alliance Board. See structure diagram at the end of this document.

Frequency of meetings:

2nd Wednesday of each month

Agenda deadlines:

Agenda items one week before the meeting, agenda to be circulated Friday prior to the meeting

Minutes:

Rotherham Place Delivery Team. Items for escalation will be reported verbally to Place Board.

Composition of group:		
	Part 1: Performance	Part 2: Transformation
NHS SY ICB (Rotherham)		
Deputy Place Director - Chair	CHAIR	MEMBER
Executive Place Director	MEMBER	
GP Lead for Urgent Care	MEMBER	MEMBER
PCN Clinical Director	MEMBER	MEMBER
Chief Nurse	MEMBER	MEMBER
Head of Commissioning	MEMBER	
Head of Adult Commissioning (Joint Commissioning)	MEMBER	MEMBER
Strategy and Delivery Lead	MEMBER	MEMBER
Head of Communications	MEMBER	
The Rotherham Foundation Trust		
Deputy Chief Executive	MEMBER	JOINT CHAIR
Clinical lead for A&E (Divisional Director)	MEMBER	
Chief Operating Officer – Joint Chair	DEPUTY CHAIR	MEMBER
Deputy Chief Operating Officer	MEMBER	MEMBER
Urgent and Community Programme Manager		MEMBER
Head of UEC	MEMBER	MEMBER
General Manager, Therapies Dietetics & Community Care		MEMBER
Rotherham Metropolitan Borough Council		
Director of Adult Social Care	MEMBER	JOINT CHAIR
Assistant Director of Independent Living and Support	MEMBER	MEMBER
Voluntary Action Rotherham		
Director of Services (Projects)	MEMBER	
Connect Healthcare Rotherham		
Medical Director	MEMBER	MEMBER
Yorkshire Ambulance Service		
Head of Operations	MEMBER	
System Support & Delivery Manager, Urgent Care & Integration	MEMBER	
Rotherham Doncaster and South Humber NHS Trust		
Care Group Director- Rotherham	MEMBER	
Service Manager- Rotherham	MEMBER	
Local Medical Committee		
GP representative	MEMBER	
NHS England		
Director of Operations and Delivery	MEMBER	

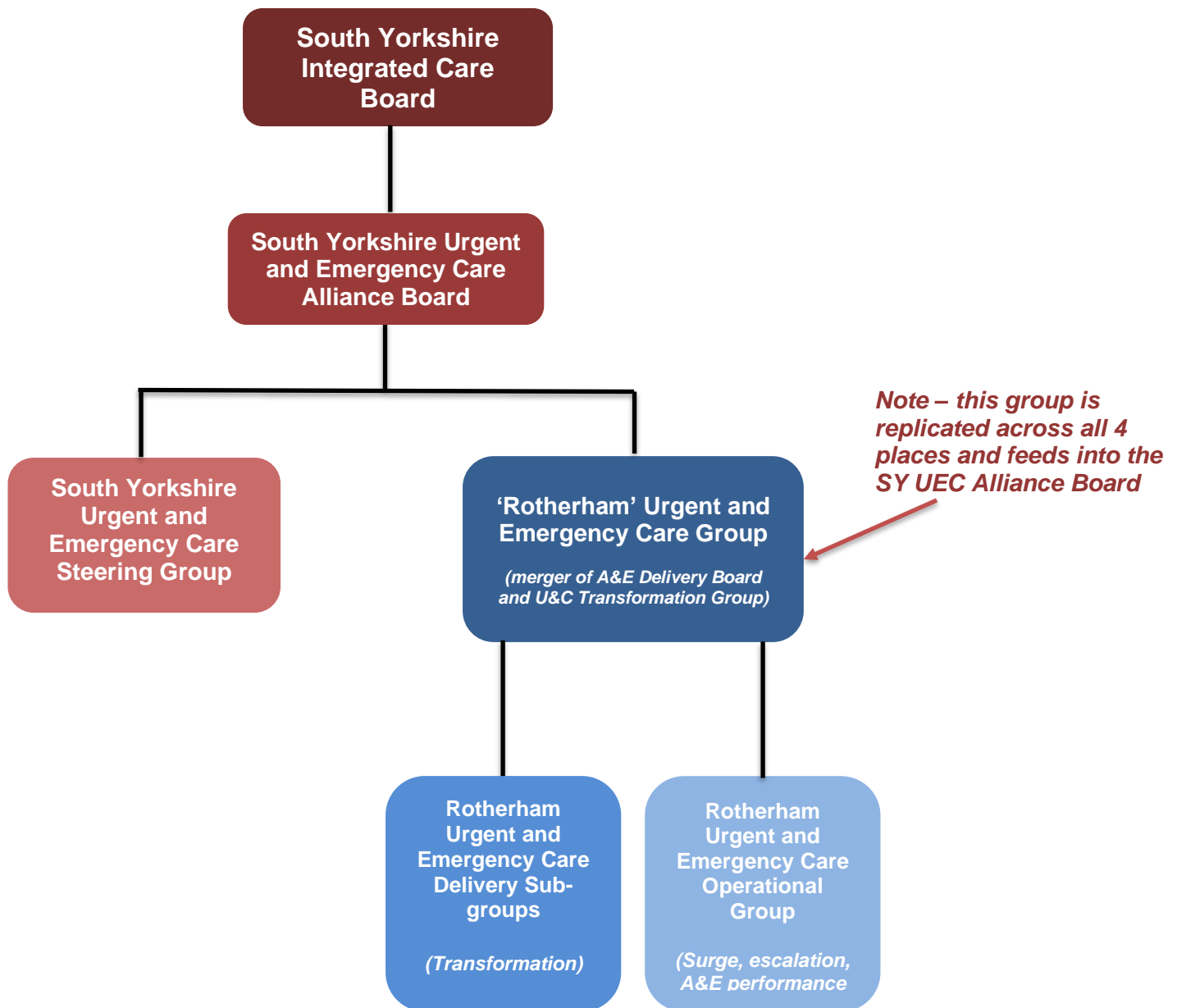
Deputising:

As appropriate

Quorum:

The Quorum will be 50% of membership with at least 1 representative from NHS SYICB (Rotherham), TRFT and RMBC.
Minutes and Decisions from the group will be part of the overall governance arrangements for the Rotherham Place, with recommendations being made from the Rotherham UEC Group to be endorsed (where required) by the Rotherham Place Board, via Rotherham Place Delivery Team.

Structure for Urgent and Emergency Care: South Yorkshire / Rotherham Place



Structure for Urgent and Emergency Care: Links with Rotherham Place Delivery Structure

High Level Rotherham Place Delivery Structure

